



THE SECRETARY OF THE AIR FORCE
CHIEF OF STAFF, UNITED STATES AIR FORCE
WASHINGTON DC



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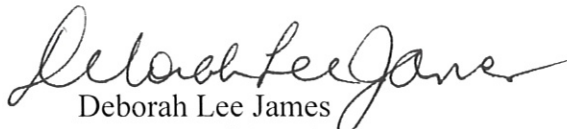
To the Airmen of the United States Air Force:

Each of you impact the Air Force's energy use by flying more efficiently, turning off vehicles and equipment when not in use, or simply turning off lights when appropriate. During October - the President's Energy Action Month - we challenge you to commit to a continual and sustained change in organizational and personal energy use.

Energy is a fundamental component of all Air Force operations. The smart use of energy means flying our aircraft farther, transporting more cargo, and accomplishing our mission in a more efficient and effective way. By making smart changes, our Mobility Air Forces increased the cargo tons they moved on a gallon of fuel by nearly ten percent, while simultaneously decreasing costs by more than eight percent. Innovative Airmen at Altus Air Force Base saved more than \$30 million by identifying more efficient ways to refuel aircraft during missions and while conducting their training operations. We know you have more ideas and examples of how the Air Force can best use its resources, and we ask you to submit them through the Airmen Powered by Innovation program and share them with your leadership team.

We need every Airman to drive innovation and ensure we efficiently use every pound of jet fuel, every watt of electricity, and every gallon of gasoline. During these challenging times, every dollar counts and your actions contribute to reducing costs and supporting mission effectiveness.

Our success depends on you. ***You are Air Force Energy!***


Deborah Lee James
Secretary of the Air Force


Mark A. Welsh III
General, USAF
Chief of Staff


James A. Cody
Chief Master Sergeant of the Air Force