

## Field Operating Agencies

Field operating agencies are subdivisions that carry out activities under the operational control of a headquarters Air Force functional manager.

by Tech. Sgt. Jim Varhegyi



by Master Sgt. Val Gempis



by Airman Joseph Thompson



by Staff Sgt. Karen J. Tomasik



**Air Force Agency for Modeling and Simulation, Orlando, Fla.:** Implements Air Force, joint and Department of Defense modeling and simulation policies and standards, supports corporate Air Force modeling and simulation planning, requirements and investment, supports establishment, transition and integration of major Air Force modeling and simulation initiatives and programs, and supports Air Force decision making and mission execution. Supports cross-cutting initiatives such as distributed mission operations and the joint synthetic battlespace, manages the Air Force modeling and simulation professional development program and sponsors the annual Air Force modeling and simulation conference. Manages the Air Force modeling and simulation resource repository and staffs the Air Force modeling and simulation help desk. [www.afams.af.mil](http://www.afams.af.mil)

**Air Force Audit Agency, Washington, D.C.:** Provides all levels of Air Force management with independent and quality audit services. Produces audit products that evaluate the efficiency, effectiveness and economy of Air Force programs and activities. <https://www.afaaf.hq.af.mil>

**Air Force Center for Environmental Excellence, Brooks City-Base, Texas:** Provides a full range of technical and professional environmental and construction management services, including environmental restoration, pollution prevention, environmental compliance, natural and cultural resources conservation, housing/facility design and construction, and comprehensive planning. Manages the Air Force's premier environmental clearinghouse and research service, PRO-ACT, providing real-time online assistance to Air Force personnel. Center of expertise for the Air Force

Environmental Impact Analysis process as well as for architecture, interior design, landscape architecture, medical facility design, construction management and military family housing privatization. Executes and maintains the Air Force Family Housing master plan. Serves as the focal point for evaluation, application and transfer of environmental cleanup technologies from the laboratory to the field. Advocates for the Air Force before state, local, regional and federal environmental authorities, and offers major commands and installations assistance with environmental issues. [www.afcee.brooks.af.mil](http://www.afcee.brooks.af.mil)

**Air Force Civil Engineer Support Agency, Tyndall AFB Fla.:** Maximizes Air Force civil engineers' capabilities in base and contingency operations by providing the best tools, practices and professional support. Comprises technical and professional experts in a variety of traditional and non-traditional civil engineer functional areas, including electrical, mechanical and structural engineering, readiness, training and education, management analysis, fire protection, systems engineering, explosive ordnance disposal, computer automation, energy management, vehicle and equipment acquisition, and weapons of mass destruction response. Manages the Prime Base Engineer Emergency Force and RED HORSE programs and holds Readiness Challenge. Administers the Air Force Contract Augmentation Program contract to provide worldwide on-call contractor support for disaster response, contingency deployment operations and military operations other than war. Specializes in pavement structural evaluations and recommendations, utility rates negotiation, and repairing heating, ventilation and air conditioning systems, airfield lighting and aircraft arresting systems. [www.afcesa.af.mil](http://www.afcesa.af.mil)

**Air Force Command and Control, Intelligence, Surveillance and Reconnaissance Center, Langley AFB, Va.:** Supports initiatives to influence, integrate and improve Air Force command, control, communications, computers, intelligence, surveillance and reconnaissance capabilities. Focuses on the joint force and joint force air component capability to dominate the battlespace and control forces by developing the science of control to enable the art of command. Engages the joint warfighter through the Joint Forces Command joint battle management command and control board of directors. Executes the Air Force chief of staff's vision of the air operations center integration with the distributed common ground system as the hub of the command and control constellation and the CONTROLnet, enabled by the joint tactical radio system and tactical data link revolution in the Air Force's ability to control airpower. Represents warfighters from all major commands and provides the operational warfighter perspective to Air Force command, control, communications, computers, intelligence, surveillance and reconnaissance spiral development and systems acquisition commands and processes. Includes the Command and Control Battlelab at Hurlburt Field, Fla., and the Air Force Experimentation Office, which leads the planning and execution of the biannual joint force expeditionary experiment.

**Air Force Communications Agency, Scott AFB, Ill.:** Center of excellence for command, control, communications, and computers and information technology. Leads in information infrastructure optimization and enterprise management and improvement. Drives innovation for information superiority, exploits and certifies new technologies and systems. Advocates communications and information planning, resourcing, testing, training, implementation and sustainment. Serves as communications force structure and policy expert and has the sole Air Force information technology law and history specialists. Publishes Intercom magazine. <http://public.afca.af.mil>

**Air Force Cost Analysis Agency, Arlington, Va.:** Performs independent component cost analyses for major Air Force programs as required by public law and DOD policy, or those of special interest. Responsible for Air Force cost estimating and for enhancing the state-of-the-art in cost analysis. Conducts a full research program in developing cost models, methodologies and databases necessary to ensure credible cost analyses are performed. Maintains a central cost analysis library and the Air Force total ownership cost database — an important tool to assist in the analysis and management of weapon system and infrastructure costs. [www.saffm.hq.af.mil](http://www.saffm.hq.af.mil)

**Air Force Flight Standards Agency, Andrews AFB, Md.:** Develops, standardizes, evaluates and certifies procedures, equipment and standards to support global flight operations. Lead command for management of air traffic control, airfield management and landing systems. Performs worldwide peacetime and wartime inspection of airfields, navigation systems and instrument approaches. Manages the DOD Notice to Airmen System.

**Air Force Frequency Management Agency, Alexandria, Va.:** Obtains radio frequency spectrum access for Air Force and selected DOD activities to support national security objectives, systems development and global operations. Coordinates radio frequency spectrum policy and guidance. Represents the Air Force in spectrum negotiations with civil, military, national and international regulatory organizations. Provides curriculum oversight for the spectrum management schools. Serves as the specialty manager for the Air Force spectrum manager career field. [www.affma.hq.af.mil](http://www.affma.hq.af.mil)

**Air Force Historical Research Agency, Maxwell AFB, Ala.:** The Air Force's historical resource for the study, promotion and ex-

ecution of airpower. Records and disseminates Air Force history to enable decision makers and planners to formulate strategy, plans and doctrine to conduct operations. Educates Air Force students at professional military schools. Informs the public about the role of the Air Force and airpower in national security. Archive for more than 100 million pages of historical documents. Responds to inquiries for historical data, approves unit heraldry and emblems, records official aerial victory credits, tracks organizational lineages and provides research facilities for military scholars and the public. Operating location in Washington, D.C., formerly the Air Force History Support Office, researches, writes and publishes books, pamphlets and other studies on Air Force history. Provides historical support to Air Force, DOD and other government agencies and scholars with research and training materials. [www.maxwell.af.mil/au/afhra](http://www.maxwell.af.mil/au/afhra)

**Air Force Inspection Agency, Kirtland AFB, N.M.:** Provides senior leaders with independent and objective management reviews known as "Eagle Looks," designed to improve Air Force programs and processes. Makes recommendations for positive changes to all functional areas of the Air Force. Serves as the single comprehensive inspection agency for all Air Force medical treatment facilities, and conducts compliance inspections of field operating agencies and direct reporting units with no MAJCOM oversight. Reviews special requests from the inspector general and publishes the Air Force's oldest magazine, TIG Brief.

**Air Force Legal Services Agency, Bolling AFB, Washington, D.C.:** Administers the Air Force's civil litigation program, provides judges, counsel and other support for the Air Force's criminal justice process. Advises the headquarters and field in military justice and

civil law matters encompassing environmental, acquisition, claims, litigation, employment and patent actions, and legal assistance. Trains and equips quality people for the agency, and supports the Judge Advocate General's Corps in office automation, software development, electronic legal research and other legal information services. Supports the Department of Justice with regard to all phases of litigation, civil or criminal, pertaining to the Air Force, and shares training responsibilities for Air Force and other DOD attorneys and paralegals.

**Air Force Logistics Management Agency, Maxwell AFB Gunter Annex, Ala.:** Conducts a wide variety of studies to produce problem-solving solutions that improve both combat and war-winning capabilities. Analyzes, tests, evaluates and recommends new or improved concepts, methods, systems or procedures. Makes problem-solving capabilities available to logisticians. Publishes Air Force Journal of Logistics. [www.aflma.hq.af.mil](http://www.aflma.hq.af.mil)

**Air Force Manpower and Innovation Agency, Randolph AFB, Texas:** In partnership with the Headquarters Air Force functional communities and commanders, determines manpower requirements to execute wartime and home station capabilities supporting Air Force concepts of operation. Partners with Air Force CONOPS champions, capability lead agents, functional representatives and commanders at all organizational levels to improve mission performance, effectiveness and resource efficiency. Leads programming factor development and special studies, and assists with competitive sourcing studies. The support arm of Air Force deputy chief of staff of personnel for manpower and organization functional community needs.

## Field Operating Agencies

by Master Sgt. Keith Reed



**Air Force Medical Operations Agency, Bolling AFB, Washington, D.C.:** Supports both the Air Force assistant surgeon general for operations and the Air Force surgeon general in the planning and execution of operational policies in support of the force's global capability. Coordinates and tracks worldwide Air Force Medical Service expeditionary operations working with the services, unified commands and joint staff. Creates and operates statistical tools to collect and analyze data to shape the delivery of health care. Directly supports 43,000 healthcare professionals at 75 military treatment facilities and special duty assignments worldwide, providing healthcare excellence to 2.4 million DOD beneficiaries.

**Air Force Medical Support Agency, Brooks City-Base, Texas:** Executes Air Force surgeon general's policies and programs to support the force's global capability and national security strategies. Serves as the medical service's operational and consultant lead for aerospace medicine, population health, clinical excellence, optimization of medical resources, bioenvironmental health and radiation protection. Develops strategies, plans, consultant services and requirements dealing with facilities, supplies, equipment, acquisition, information systems and resources. Directly supports 43,000 healthcare professionals at 75 medical treatment facilities and special duty assignments, providing healthcare excellence to 2.4 million DOD beneficiaries.

**Air Force National Security Emergency Preparedness Agency, Washington, D.C., and Atlanta, Ga.:** Plans and coordinates Air Force participation in national security emergency preparedness programs as it relates to military support to civil authorities for natural and manmade disasters and emergencies and national security special events. Manages a cadre of Air Force Reserve emer-

by Master Sgt. Lance Cheung



gency preparedness liaison officers who deploy during or in anticipation of disaster recovery operations or to support national security special events. Works with DOD joint staff, all services, the Federal Emergency Management Agency and other federal agencies to support the national response plan as it relates to incident management.

**Air Force News Agency, San Antonio, Texas:** Gathers information, and packages and disseminates electronic and printed news and information products during wartime and peacetime. Manages Air Force News Service, Army and Air Force Hometown News Service and Air Force Broadcasting Service (Air Force-operated American Forces Radio and Television Service outlets worldwide). Also runs the Air Force Hotline and operates Air Force Link, the official Air Force Web site. [www.afnews.af.mil](http://www.afnews.af.mil)

**Air Force Nuclear Weapons and Counterproliferation Agency, Washington, D.C.:** Oversees nuclear stockpile stewardship programs, including planning, development and sustainment of Air Force nuclear weapons. Provides technical analysis on counterproliferation issues. Provides technical advice to the air staff, major commands, unified commands and the office of the secretary of defense on nuclear weapons, counterproliferation and arms control issues. Has a field office at Kirtland AFB, N.M.

**Air Force Office of Special Investigations, Andrews AFB, Md.:** The felony-level criminal investigative service since Aug. 1, 1948. Reports to the inspector general of the Air Force and provides professional investigative service to commanders of all Air Force activities. Identifies, investigates and neutralizes criminal, terrorist and espionage threats to Air Force and DOD personnel and resources.

courtesy photo



Focuses on four priorities: detect and provide early warning of worldwide threats to the Air Force, identify and resolve crime affecting Air Force readiness or good order and discipline, combat threats to Air Force information systems and technologies, and defeat and deter fraud in the acquisition of weapons systems. [www.dtic.mil/afosi](http://www.dtic.mil/afosi)

**Air Force Pentagon Communications Agency, Washington, D.C.:** Reports directly to Headquarters Air Force Installations and Logistics, Directorate of Communications Operations. Provides secretary of defense, chairman of the Joint Chiefs of Staff, secretary of the Air Force, chief of staff of the Air Force, and related support staffs command, control, communications and computer systems critical to national defense. Maintains both C4 and business information systems for the Office of the Secretary of Defense and Headquarters Air Force. Creates decision support tools for senior DOD officials to evaluate events worldwide and respond to crises. Supports SECDEF and CJCS flying missions, joint staff command and control requirements and the entire Headquarters Air Force computer network infrastructure.

**Air Force Personnel Center, Randolph AFB, Texas:** Implements personnel programs affecting active duty Air Force members and civilian employees through major commands and a worldwide network of military and civilian personnel flights. Manages some personnel matters affecting Air National Guardsmen and Air Force reservists. Provides quality service in worldwide personnel operations with integrity, responsiveness and sensitivity to commanders, Air Force civilian and military members, families, retirees and other customers by ensuring the right number of people in the right grades and skills are available to perform the missions of unit commanders worldwide, caring for Air Force people and their families, and managing programs for individual career development. [www.afpc.randolph.af.mil](http://www.afpc.randolph.af.mil)

**Air Force Personnel Operations Agency, Washington, D.C.:** Provides analysis of personnel policies and programs as well as provides automated information system support for the deputy chief of staff of personnel and local users of the personnel data system.

**Air Force Program Executive Offices, Washington, D.C.:** Streamlines the acquisition management structure characterized by short, clearly defined lines of responsibility, authority and accountability. Air Force's decision makers directly accountable for the cost, schedule and performance of major and selected acquisition programs. There are seven program executive offices: airlift and trainers, command and control and combat support systems, fighters and bombers, Joint Strike Fighter, services, space and weapons. [www.safaq.hq.af.mil](http://www.safaq.hq.af.mil)

**Air Force Real Property Agency, Washington, D.C.:** Executes Air Force acquisition and disposal of all Air Force-controlled real property worldwide and environmental programs and real and personal property disposal for major Air Force bases being closed or realigned under the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990. [www.afarpa.hq.af.mil](http://www.afarpa.hq.af.mil)

**Air Force Review Boards Agency, Andrews AFB, Md.:** Provides management of various military and civilian appellate processes for the secretary of the Air Force. Acts through the secretary of the Air Force in deciding individual cases before the Personnel Council's five component boards, the Board for Correction of Military Records and the Civilian Appellate Review Office. Serves to correct errors or injustices in military records and ensures due process, equity, and fair and impartial treatment for Air Force military members and civilian employees. [www.safmr.hq.af.mil/saf-mrb/mrb.htm](http://www.safmr.hq.af.mil/saf-mrb/mrb.htm)

by Master Sgt. Scott Wagers



**Air Force Safety Center, Kirtland AFB, N.M.:** Develops, implements, executes and evaluates Air Force aviation, ground, weapons, space and system mishap prevention, and nuclear surety programs to preserve combat readiness. Conducts research to promote safety awareness and mishap prevention. Oversees mishap investigations, evaluates corrective actions and ensures implementation. Develops and directs safety and operational risk management education. Publishes Flying Safety magazine, Road & Rec and USAF Weapons Journal for mishap prevention. <http://afsafety.af.mil>

**Air Force Security Forces Center, Lackland AFB, Texas:** Develops force protection policies by planning and programming resources to support nuclear, non-nuclear and weapon system security, physical and information security, base defense, combat arms, law enforcement, combating terrorism, resources protection, corrections and the DOD military working dog program. <http://afsf.lackland.af.mil>

**Air Force Services Agency, San Antonio, Texas:** Supports headquarters, major commands, field commanders and base services leadership. Oversees worldwide operation of the Air Force fitness program, lodging, mortuary affairs, services readiness, libraries, services management information systems, child and youth programs, nonappropriated fund purchasing and construction, clubs, Tops In Blue, the Air Force sports program, golf, bowling, outdoor recreation, other quality-of-life programs, and personnel management and training for all Air Force NAF employees. [www.afsv.af.mil](http://www.afsv.af.mil)

**Air Force Technical Applications Center, Patrick AFB, Fla.:** Operates and monitors a variety of air, ground, space and seaborne sensor platforms to ensure compliance with

several nuclear treaties. Operates and maintains the U.S. National Data Center. Sole DOD agency operating a global network of sensors and analytical laboratories providing technical measurements to monitor nuclear treaties. Researches and develops proliferation detection technologies for weapons of mass destruction. [www.aftac.gov](http://www.aftac.gov)

**Air Force Weather Agency, Offutt AFB, Neb.:** The Air Force's lead strategic weather center, enhancing the nation's combat capability by delivering timely, accurate and reliable environmental situational awareness worldwide to Air Force, Army and joint warfighters, unified commands, the national intelligence community, and the secretary of defense. Fields the highest quality weather equipment and training to Air Force operational weather squadrons and combat weather teams at locations around the world. Builds the world's most comprehensive weather database of forecast, climatological and space weather products. These products and services are exploited by DOD field commanders and decision makers for every military operation, contingency mission and humanitarian relief effort conducted by the United States. <https://afweather.afwa.af.mil>

**Air National Guard Readiness Center, Andrews AFB, Md.:** The center's 10 directorates, including civil engineering, comptroller, logistics, operations, chaplains, communications, manpower, air surgeon, organizational management and personnel, support ANG units around the country. Also includes the 201st Mission Support Squadron, which serves the military and civilian personnel assigned to the directorates. The commander has administrative control of all ANG members deploying in Title 10 status. [www.ang.af.mil](http://www.ang.af.mil)