



DEPARTMENT OF THE AIR FORCE  
OFFICE OF THE CHIEF OF STAFF  
UNITED STATES AIR FORCE  
WASHINGTON DC 20330

OCT 02 2023

Team,

General CQ Brown, Jr., is now the 21<sup>st</sup> Chairman of the Joint Chiefs of Staff. With General Brown as the first Airman to hold this critical leadership position in 18 years, I know I speak for all of us in expressing both gratitude and congratulations to General Brown and his wife, Sharene – both of whom propelled our service forward through dynamic times. Their care, service, and support to Airmen and families remain integral to our success, and there is no doubt the Joint Force is in good hands.

With this transition, I am now serving in the role of Acting Chief of Staff of the Air Force until the Senate confirms our 23rd Chief of Staff. While we await that decision, we find ourselves in a pivotal time in our history. Our strategic guidance from the President, Secretary of Defense, and Secretary of the Air Force is more aligned now than ever and the national security focus is crucial in navigating our global landscape with our Joint Team, Allies, and Partners.

Because the future will continue to rush at us, we have no time to waste. The work remains as it was before our Chief became Chairman, and it will continue uninterrupted by distractions. We will remain anchored to the Secretary of the Air Force's mantra, "One Team, One Fight," – this is our ethos, and our daily actions will reflect it. From first-term Airmen to our top leadership, we will remain steadfast in these efforts and maintain the momentum we have built under Secretary Kendall's and General Brown's leadership, remembering we move fastest as one connected team.

Lastly, thank you all for what you do every day. It is an honor and humbling to be a part of the world's greatest Air Force at a consequential and challenging time in our nation's history. What is asked of you each day is not easy. Yet you continue to show up for your team and your nation every day. In times of change, this team has remained constant in devotion to its mission, and our freedoms remain protected because of your integrity, service, and excellence. I am grateful to lean forward together and follow through with all of you.

A handwritten signature in black ink, appearing to read "D. Allvin", is positioned above the typed name.

DAVID W. ALLVIN  
General, USAF  
Vice Chief of Staff