



DEPARTMENT OF THE AIR FORCE
OFFICE OF THE CHIEF OF STAFF
UNITED STATES AIR FORCE
WASHINGTON DC 20330

JAN 22 2025

Fellow Airmen,

As we reoptimize our Air Force for Great Power Competition, doctrine's fundamental principles and best practices are the starting point for our "One Force Design" that develops people, generates readiness, develops capabilities, and projects power to create a more lethal and resilient force. In this era of rapid change, Air Force doctrine is adapting to ensure we are One Air Force, ready to employ airpower to deter, and if required, prevail in conflict.

Like our force design, these doctrinal changes developed through deliberate analysis of our rich history while considering the rapidly changing strategic landscape. The 2021 refresh of Air Force Doctrine Publication (AFDP) 1, *The Air Force*, recognized the need to adapt airpower's central tenet of Centralized Control-Decentralized Execution to a mission command philosophy with the Centralized Command-Distributed Control-Decentralized Execution framework. In 2023 we introduced AFDP 1-1, *Mission Command*, to further explore the principles and cultural elements of mission command. As our capstone doctrine, these publications form the basis of our Service culture.

Now, we are **putting mission command into action** by refreshing and realigning our core operations and command and control doctrine. Furthermore, as the only Service without a distinct planning process, we are releasing a new publication devoted to planning and orders production. These three documents fuse mission command with the practical application of airpower.

- AFDP 3-0, *Operations*, is updated with core airpower principles in the context of the competition continuum. It renews focus on the Air Force's core functions and distinct capabilities while strengthening connections to joint operations.
- AFDP 3-0.1, *Command and Control*, (superseding AFDP 3-30) includes entirely new content on the command and control function. It matures our understanding of the mission command framework and describes decentralized operations through distributed control.
- AFDP 5-0, *Planning*, introduces the Air Force Planning Process to equip Airmen with tools to solve complex problems, empower units of action, and prepare for future joint planning.

Make no mistake, **these publications are foundational warfighting documents**. My intent is that ALL Airmen read, apply, and critically think about doctrine. Use these intellectual tools to continue our transformation to One Air Force and attain the holistic mindset needed to reach the next level of effectiveness. Go visit <https://www.doctrine.af.mil> and remember General LeMay's words: "At the very heart of warfare lies doctrine."

A handwritten signature in black ink, appearing to read "D. W. Allvin".

DAVID W. ALLVIN
General, USAF
Chief of Staff